

Appendix E

Projects to be funded from flexible use of capital receipts

The Council intends to apply £5.3m capital receipts in 2020/21 to fund the following transformation projects for which it has received robust business cases.

Project description and aims	Qualifying expenditure	Budgeted expenditure £m	Forecast savings ¹ £m	Payback period (years)
Transformation expenditure	Investment in transformation across the whole council, including: <ul style="list-style-type: none"> our work anywhere right service right place 	0.7	2.4	1
Customer Experience	Investment in specific projects across the Council to improve customer-facing work processes.	1.4		
Recycling credits	Initiatives with the district and boroughs to incentivise recycling and reduce demand pressure on the Council's Waste service	2.0	The main purpose of this expenditure is to reduce demand pressure	
Fire improvement	Investment required to effectively respond to the recommendations of the HMICFRS report published in June 2019 particularly in areas surrounding Fire Safety, prevention and protection	1.2	The expenditure is on wholly transformational work to improve the service	
Total		5.3	2.4	

Expenditure on further activities to which the Council could potentially apply flexible use of capital receipts include the following.

Support for young people not in education, employment or training	£0.032m
Waste recycling	£0.147m
Support for transformation projects	£0.294m
Customer experience – right service, right place	£2.286m
Customer experience – IT and project support	£0.473m
Customer experience – smartphone upgrades	£0.128m
Smartcore information systems	£1.500m
Community Hubs – relocation costs	£0.048m
Support increase in foster care capacity	£0.034m
Total potential further activities	<u>£4.942m</u>

¹ In most instances the on-going savings do not depend solely on this investment. Delivering the forecast savings will also require the focus of other, existing resources

Impact on Prudential Indicators

The incremental impact on the Council's Prudential Indicators of £5.3m additional Capital Expenditure in 2020/21 due to its Flexible use of Capital Receipts Strategy is as follows.

Prudential Indicator	2020/21 £m	2021/22 £m	2022/23 £m	2023/24 £m	2024/25 £m
Capital Financing Requirement	+£4.2m	+£1.0m	-£0.1m	-£0.1m	-£0.1m
Operational Boundary	-	-	+£5.1m	-£0.1m	-£0.1m
Authorised Borrowing Limit	+£5.1m	-£0.1m	-£0.1m	-	-